

## STRATEGIC COMMISSIONING BOARD

12 February 2020

Comm: 1.00pm

Term: 1.35pm

**Present:** Dr Ashwin Ramachandra – NHS Tameside and Glossop CCG (Chair)  
Councillor Warren Bray – Tameside MBC  
Councillor Gerald Cooney – Tameside MBC  
Councillor Leanne Feeley – Tameside MBC  
Councillor Allison Gwynne – Tameside MBC  
Councillor Joe Kitchen – Tameside MBC  
Councillor Oliver Ryan – Tameside MBC  
Councillor Brenda Warrington – Tameside MBC  
Councillor Eleanor Wills – Tameside MBC  
Steven Pleasant – Tameside MBC Chief Executive and Accountable Officer for NHS Tameside and Glossop CCG  
Dr Kate Hebden – NHS Tameside and Glossop CCG  
Dr Christine Ahmed – NHS Tameside and Glossop CCG  
Carol Prowse – NHS Tameside and Glossop CCG

**In Attendance:**

Sandra Stewart	Director of Governance & Pensions
Kathy Roe	Director of Finance
Ian Saxon	Director of Operations & Neighbourhoods
Richard Hancock	Director of Children's Services
Jessica Williams	Director of Commissioning
Jayne Traverse	Director of Growth
Tom Wilkinson	Assistant Director of Finance
Simon Brunet	Head of Policy, Performance and Intelligence
Debbie Watson	Assistant Director, Population Health
Tori O'Hare	Head of Primary Care, NHS Tameside and Glossop CCG

**Apologies for absence:** Dr Asad Ali, Councillor Fairfoull and Dr Vinny Khunger

### 58. CHAIR'S OPENING REMARKS

The Chair welcomed everyone to the meeting, in particular Dr Kate Hebden, who had recently increased her sessional commitment as Primary Care GP, to cover for Dr Vinny Khunger, who had been elected to the role of Governing Body GP for Mental Health.

### 59. DECLARATIONS OF INTEREST

There were no declarations of interest.

### 60. MINUTES

#### RESOLVED

That the minutes of the meeting of the Strategic Commissioning Board held on 22 January 2020 be approved as a correct record.

## **61. MONTH 9 INTEGRATED REVENUE MONITORING REPORT**

Consideration was given to a report of the Executive Member, Finance and Economic Growth / CCG Chair / Director of Finance providing an overview on the financial position of the Tameside and Glossop economy in 2019/20. For the year to 31 March 2020 the report forecast that service expenditure would exceed the approved budget in a number of areas, due to a combination of cost pressures, shortfalls in income and non-delivery of savings.

It was explained that for the 2019/20 financial year, the Integrated Commissioning Fund was forecast to spend £619.6 million, against an approved net budget of £617.2 million. The forecast overspend of £1.550 million was primarily driven by Children's Services, offset by contingency and capital financing. The deteriorating position this month was due to an increase in Children's Services costs. Further detail on the economy wide position was included in an Appendix to the report.

It was reported that the Operations and Neighbourhoods Directorate had been offered a grant of £92k from the Urban Tree Challenge fund to plant and establish urban or peri-urban trees. The grant required match funding which could be met from the existing budgets for labour and equipment in Operations and Greenspace.

Details of the Council's irrecoverable debts over £3,000 that had been written off in the period 1 October to 31 December 2019 were appended to the report.

### **RESOLVED**

- (i) That the significant level of savings required during 2019/20 and beyond to deliver a balanced recurrent economy budget together with the related risks, which are contributing to the overall adverse forecast, be acknowledged;**
- (ii) That the significant financial pressures facing the Strategic Commission, particularly in respect of Children's Social Care, Acute and Growth, be acknowledged;**
- (iii) The acceptance of the Urban Tree challenge grant funding, as set out in paragraph 2.4 of the report, be approved; and**
- (iv) That the write-offs of irrecoverable debt for the period 1 October to 31 December 2019, be noted.**

## **62. BUDGET CONVERSATION 2020-21**

Consideration was given to a report of the Executive Leader / Executive Member, Finance and Economic Growth / Joint CCG Chairs / Director of Governance and Pensions, detailing responses to a public engagement exercise undertaken between 13 December 2019 and 15 January 2020 to understand their priorities for spending within the context of the financial challenges facing public services.

The conversation was used to educate and inform the public on the Strategic Commission's budget and its financial challenges whilst also allowing feedback and ideas on how services could be improved and savings made. The conversation focussed primarily on two questions:

- What do you think should be the spending priorities for the Tameside & Glossop Strategic Commission in 2020/21 and future years; and
- Do you have ideas or suggestions for how we might deliver services more efficiently, save money or raise revenue?

To support the engagement activity, a full programme of communications was undertaken. The public were provided with an opportunity to leave comments and feedback through the Big Conversation, available on both the Council and CCG websites. Dedicated webpages to the Budget Conversation were created explaining all aspects of the conversation with links to the feedback form. A dedicated email account was also provided to enable public / service users /

businesses to submit any comments. An analysis of the feedback received was detailed in the report.

## **RESOLVED**

**That the content of the report be noted.**

### **63. LOCALLY COMMISSIONED SERVICES – 2020/21 DEVELOPMENTS**

A report was submitted by the Executive Member for Health, Social Care and Population Health / Director of Commissioning, which explained that the Locally Commissioned Services (LCS) framework in Tameside and Glossop was a series of services commissioned from general practice but which were over and above core primary care contract and nationally developed Directed Enhanced Services (DES). Many of these services had been in place for many years however, for 2019/20 a significant review and redesign of the services was undertaken, framing services within a series of 'bundles', each with a set of outcomes for an area of care.

It was further explained that the approach was designed with the intention of creating a framework for continually increasing the level and transparency of investment in general practice and to focus on collective delivery priorities, standards of delivery and to address unwarranted variation. Although currently commissioned from individual practices the introduction of Primary Care Networks created the potential to commission on a neighbourhood basis. This accelerated the way unwarranted variation across practices could be managed and also supported provision across a population which could support workforce and estate challenges.

The report gave an update on the 2019/20 launch and sign up to the LCS framework and outlined proposals for the inclusion of three additional care bundles from 2020/21 covering access, mental health and partnership working.

## **RESOLVED**

- (i) That the launch and sign up to the LCS framework in 2019/20 be noted;**
- (ii) That the ongoing development of a recurrent model for increased discretionary funding for general practice and wider primary care which built on successful partnership working to date and had a focus on addressing unwarranted variation of provision and outcomes across the population, be supported;**
- (iii) That the additional bundle proposals, as set out in the report be approved (within the s75 funding) and recommended for approval to CCG and approve the launch of these in February and March for practice review and sign up for delivery from 1 April 2020; and**
- (iv) That the delegation, the ongoing management and oversight of the bundles, in line with the management of the existing LCS framework, to the LCS Working Group be approved (within the s75 funding) and recommended to CCG.**

### **64. MENTAL HEALTH ESTATES**

Consideration was given to a report outlining some of the long standing estates pressures faced by mental health services in Tameside and Glossop. There were three main reasons for this; inadequate historical investment in estates through the contract; pressures in space in primary care and the community; increased demand. With challenging performance targets the services were constantly battling to secure good quality, sustainable delivery space and this was impacting on performance and quality of patient care.

The report set out the proposal to retain occupancy at Ashton Primary Care Centre (APCC) to ensure high quality space was available for mental health service delivery. This would reduce significant pressures on mental health services and would utilise space, which the CCG was already paying for, whether occupied or void.

Members were informed that, historically, the Primary Care Trust had taken on the long term lease plus agreement with LIFT Co. for Ashton Primary Care Centre (APCC) and Glossop Primary Care Centre (GPCC). Both were Community Health Partnership buildings but the financial liability was with the CCG. Trafalgar Surgery vacated APCC in December 2018 and since then a total of 289.54 sqm had been left unoccupied. When space was unoccupied the CCG still held financial liability and incurred costs.

**RESOLVED**

- (i) That the proposal to retain and utilise the void space at APCC for mental health delivery be agreed and the associated finances be authorised with a review after 12 months; and**
- (ii) That the review be taken through the Strategic Estates group and not come back through Strategic Commissioning Board, be agreed.**

**65. URGENT ITEMS**

The Chair reported that there were no urgent items for consideration at this meeting.

**CHAIR**